

## Worley, Wesley C -FS

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**From:** Pearson, Catherine A -FS  
**Sent:** Wednesday, August 29, 2018 2:21 PM  
**To:** Beck, Tracy B -FS  
**Cc:** Jewkes, Holly -FS; Worley, Wesley C -FS  
**Subject:** RMAT Letter for the Terwilliger Incident on the Willamette  
**Attachments:** WIL-IncidentRiskMgt20180829.pdf

Hi Tracy –

Here is your RMAT letter for the Terwilliger fire. You will see this again via Mercury, but we wanted you to have a copy now. Becki should be there soon if she's not already and has her delegation letter along with a copy of this one. Please let us know if you have any questions.

Cathy



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**File Code:** 5100  
**Route To:**

**Date:** AUG 29 2018

**Subject:** Incident Risk Management Assistance

**To:** Forest Supervisor, Willamette National Forest

This letter identifies my expectations for your interactions with the Risk Management Assistance Team (RMAT) assigned to the Terwilliger incident.

As Agency Administrator of the Terwilliger incident, my expectation is that you will engage with the RMAT to fully consider and incorporate, to the degree appropriate, the information the team offers. My goal in deploying the team to your incident is to assist in expanding your decision space as an Agency Administrator, while strengthening our collective ability to make better risk-informed decisions. As we improve decision quality and accountability, we move closer to ensuring that the suppression investments we make are consistently worthy of the human capital risk in doing so.

As you work with the RMAT (and continuing beyond their deployment), I am interested in your response to the following questions with respect to your specific incident:

- What values-at-risk did the incident strategy consider? How valuable were they? To whom were they valuable?
- How were the results of the trade-off analysis (one of the support products the team will generate) considered in overall incident strategy and decisions?
- Was the identified incident strategy consistently implemented over time? If the strategy changed at some point, was it clearly documented in WFDSS, letters of delegation, etc.?
- How did the estimated resource commitments generated by the strategy align with the amount of resources actually used on the incident? How did the cost estimate align with actual costs?

As the wildfire season progresses, I may make changes/additions to these questions, as we continue to exercise RMATs and learn from earlier season results.

Please make it clear in your letter of delegation to the incident commander that your expectation is for the incident management team (IMT) to engage with the RMAT in terms of considering the information they bring. It is also my expectation that the RMAT, working in concert with you as the Agency Administrator, will be viewed by the IMT and Forest technical staff as a critically informed partner in the overall strategic decision making process.

I rely upon your judgement and working in collaboration with the RMAT leader to determine the length of assistance provided by the team. Typically, RMAT deployments last from four to seven days.



The RMAT leader for deployment to your incident will be Becki Heath. I have provided a Delegation of Authority letter to Becki, outlining my expectations for the team. I have attached a copy of this DOA.

Please let me know if you have questions regarding these expectations. Thank you for your commitment to continual learning in appropriately considering risk in all actions we undertake.



*fr* DIANNE C. GUIDRY  
Acting Regional Forester

Enclosure